

Forward Thinking Innovations for Risk Rating and Risk Reduction







Joined forces

On July 3 2017, SNC-Lavalin and Atkins joined forces



- A leading engineering and construction group in the world offering services in oil and gas, mining and metallurgy, infrastructure and power
- > Major player in the ownership of infrastructure

 One of the world's most respected design, engineering and project management consultancies serving infrastructure, transportation and energy sectors





Atkins is now part of SNC-Lavalin's Engineering, Design and Project Management Sector

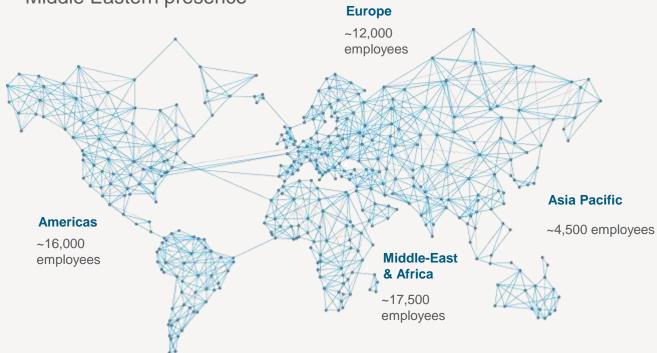




Increased geographic reach

An established and balanced footprint

 Greater "at-scale" European and Middle Eastern presence



50,000 EMPLOYEES

LANGUAGES

WORK FROM OFFICES IN OVER

50 COUNTRIES REPRESENTS SOME

130
NATIONALITIES

- Atkins Energy segment allocated 41% Europe, 46%
 North America, 9% Middle East & Africa and 4%
 Asia Pacific
- Atkins segmentation based on fiscal year ended March 31, 2016 applied to twelve month period ended September 30, 2016
- Pro forma financials based on SNC-Lavalin fiscal year ended December 31, 2016 and Atkins twelve month period ended September 30, 2016









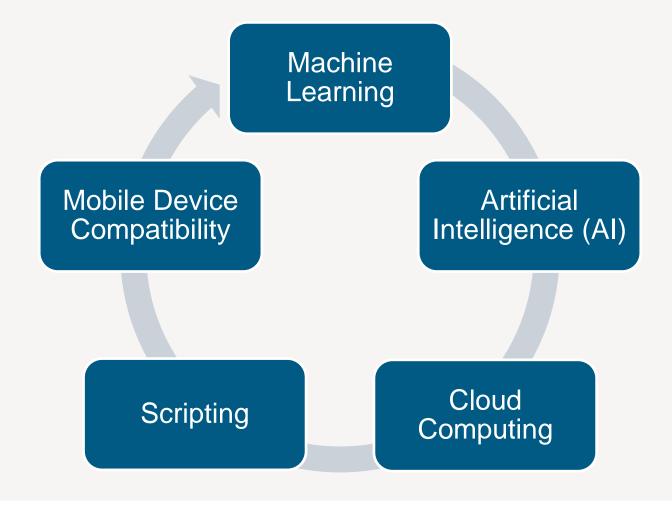






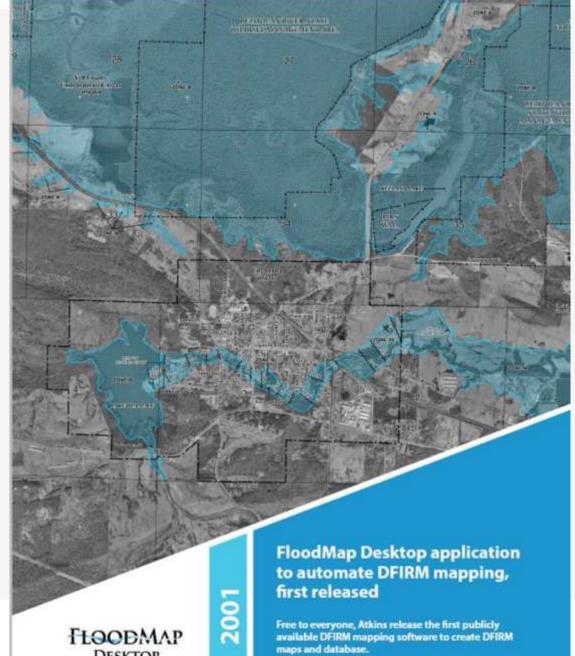
LET'S GO CAPS

Our Innovations Buzz Words





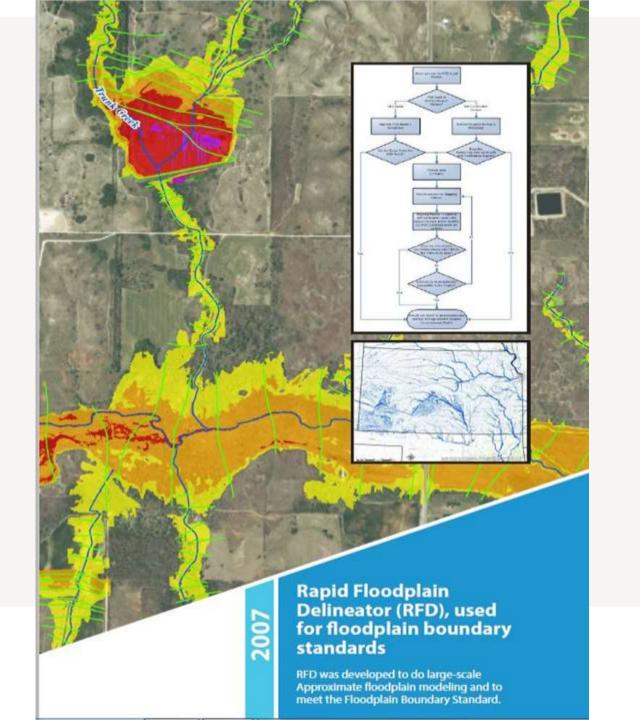






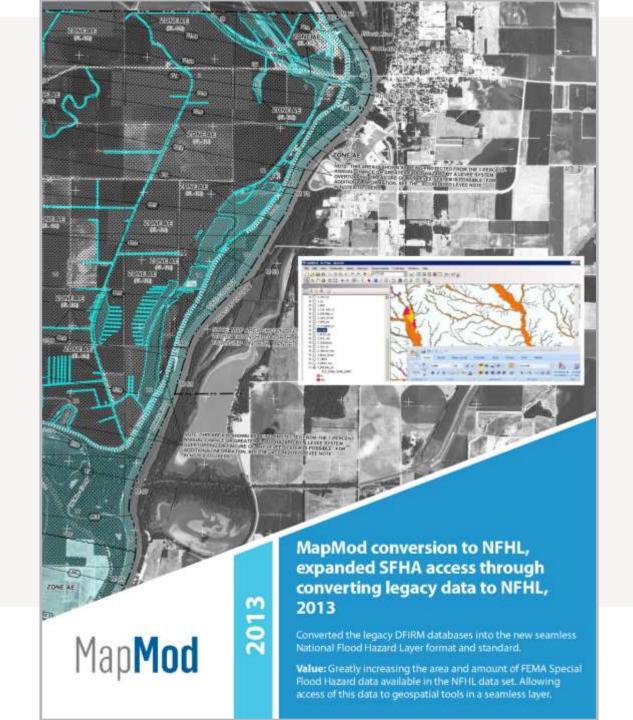


FLOODMAP DESKTOP



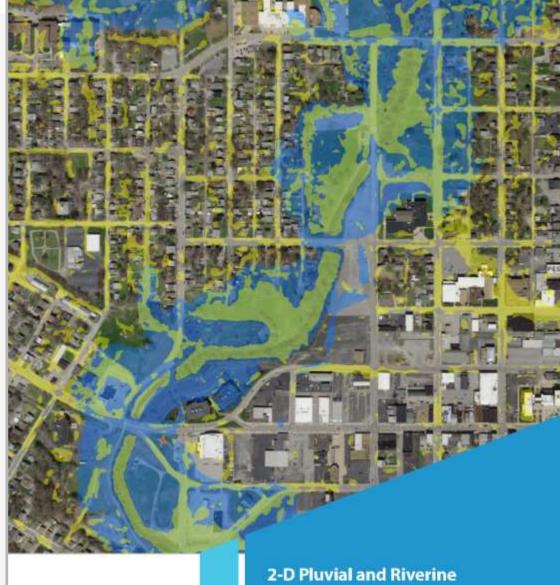
















2-D Pluvial Modeling

Watershed Mapping

STARR II has developed high-speed, Google Cloud-based engineering analysis tools to identify riverine and pluvial (rainfall) flood risk. These tools allow the evaluation of very complex flow scenarios. Pluvial analysis, while a major insured risk in the NFIP, is not currently mapped, and this tool will allow FEMA to quantify this risk for the public.

Estimating Flooding Depth from Storm Size 1. Flood depth rates for 10, 24, 50, 100, and 500 year storm. See 5. Assessment provides a rain-to-flood depth curve for the structure in question. 2. Seal Structure — finequentity Booden. 3. Intensity tool on the structure gives depth at each return period. 2. Seal Structure — finequentity Booden.

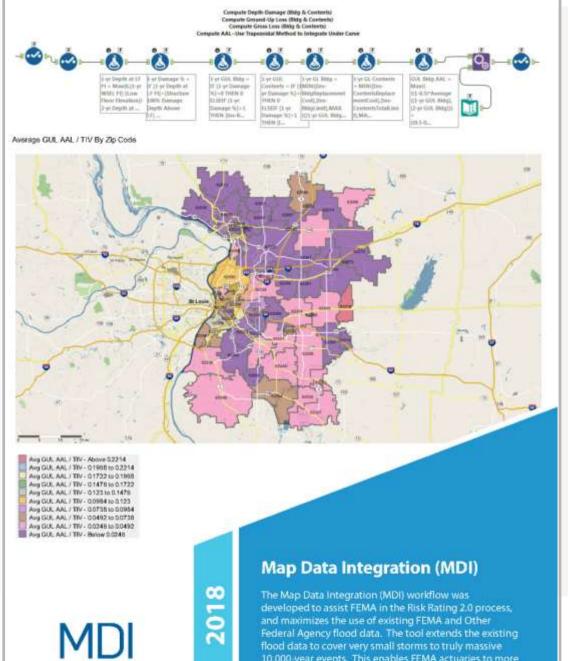


SNC·LAVALIN Member of the SNC·Lavalin Group



Mitigation Decision Support System

The Mitigation Decision Support System (MDSS) is being designed to help communities select the best options for mitigation. The tool, designed to be deployed on an ipad, allows creation of what if scenarios, and evaluation of those scenarios using detailed flood data.

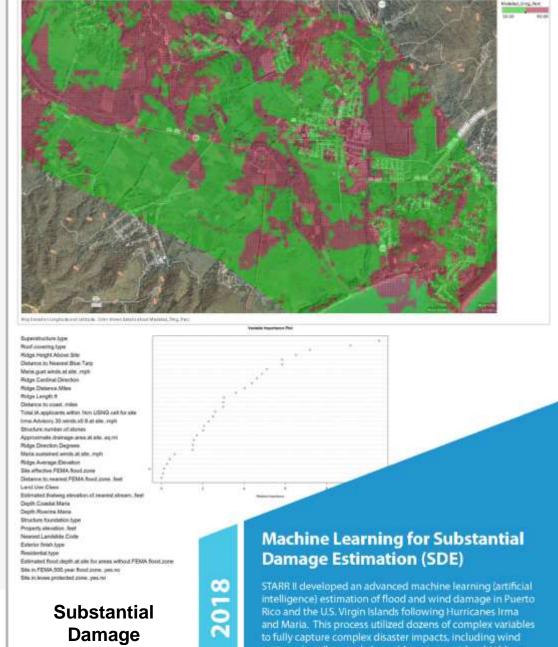








10,000-year events. This enables FEMA actuaries to more accurately price flood insurance by location.







Estimation (SDE)

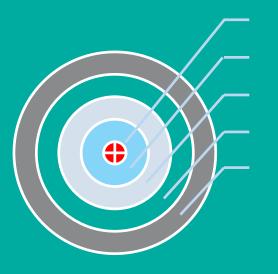
patterns in valleys and along ridges, to provide a highly granular estimate of damage to individual structures. Field verification is underway.

Data Driven Hurricane Irma and Maria Recovery

Michael DePue, P.E., CFM







Post – Disaster Inspection
Substantial Damage Assessment
Post Disaster Risk Assessment
Actionable Mitigation Support
Risk Communication





Hurricane Maria PR+USVI Damage













Hurricane Maria PR+USVI Damage – Structure Level

Concrete structure with newer metal roof survived intact

Concrete structure with older metal roof and wood rafters lost roof

Foundation failure might be visible from aerial image











SDE Requirements, Challenges & Solution

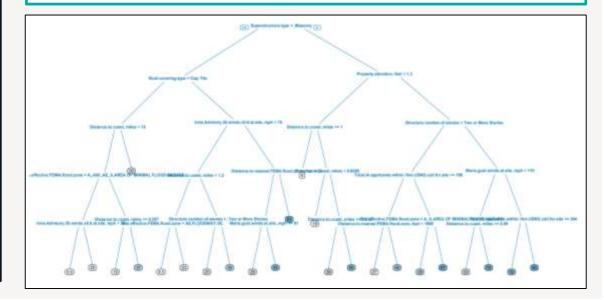
Challenges:

- Maria and Irma Events
 - Two hurricanes in close sequence
 - Damage was very widespread
 - Combined wind and flood event
 - Severe logistical barriers:
- Building style is different than on mainland, less data on performance
- Highly geographic differences in damage (both vertical and horizontal)

Requirement:

- Needed a way to predict damage to structures with confidence
 - Minimize need for human inspection

Solution: Boosted Regression Decision Tree Model

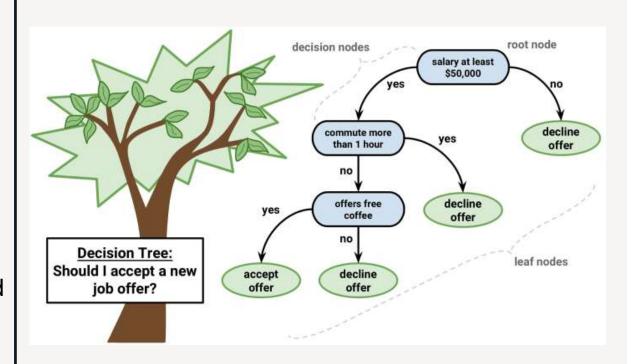






Boosted Regression Decision Tree Model

- A form of Machine Learning
- Good technique for dealing with incomplete or missing data
- Looks for patterns in the data
- Model preforms thousands of iterations to discern patterns
- High degree of control over number of decision trees tested and used
- Cross-validation or data sampling used to determine final number of decision trees needed in model to meet specified criteria

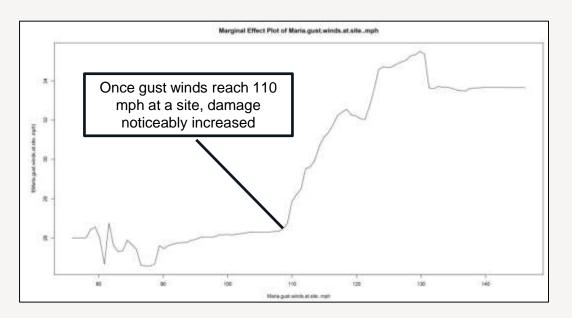


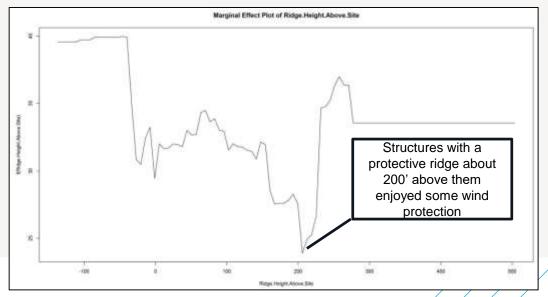




Model Results

- Of the 146,039 in the SFHA for PR+USVI
 - Sorted structures into groups as noted, 0-29%, 30-70%, 71%+
 - Theoretically, all of these could have required inspection
 - Net "Inspect" decision for 30,640 of these, approximately 21% of total
- Model accuracy varied by geography, but was generally good, with average of ±8.8% difference in predicted damage percentage









Looking Forward

- Model can easily be refined using newly gathered data, or new types of data
 - One possible way to aid in wood vs. concrete issue: use infrared imagery

Model results directly contributed to rebuilding PR & USVI







Santa Barbara Fire Disaster Recovery

Selena Forman, PhD, P.E







Risk Identification

Rapid Post Disaster Fire Analysis

Risk Communication

Actionable Mitigation Support





Introducing Recovery Maps

- The Thomas Fire scorched land and eliminated vegetation causing increases in runoff during storm events
- January 2018 debris flows significantly changed ground conditions
- > Recovery Maps reflect increased risks







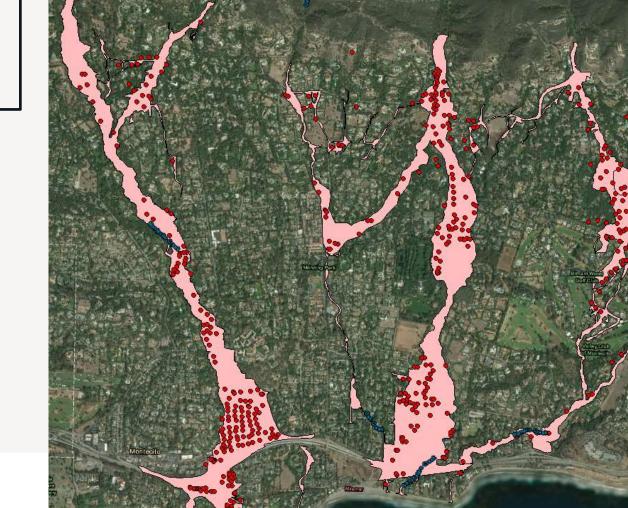




Overview of Damage and Purpose of Recovery Maps

- Mileage 45 miles
- # of Communities Effected 4





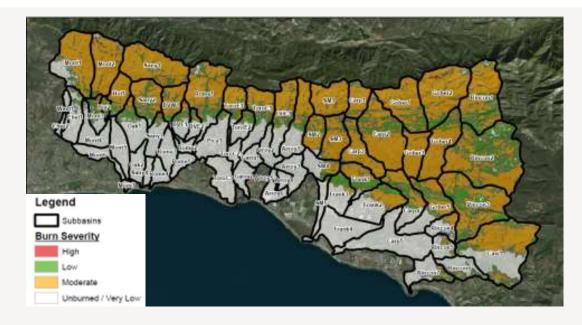
CGS in-progress mapping



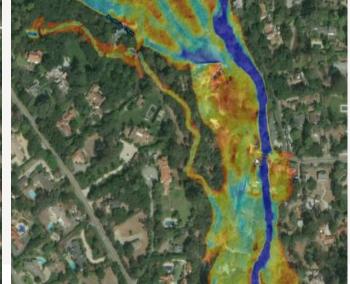


Technical and Outreach Approach

- Develop post-burn hydrologic models based on 1% chance rainfall
- Develop 2-dimensional (2D) hydraulic models utilizing post-burn flows
 - > Define hazard boundaries
 - > Produce water surface elevation grids & contours
 - > Produce depth grids
- > Develop Recovery maps
- Multiple opportunities to share findings, address concerns, and answer questions at public meetings

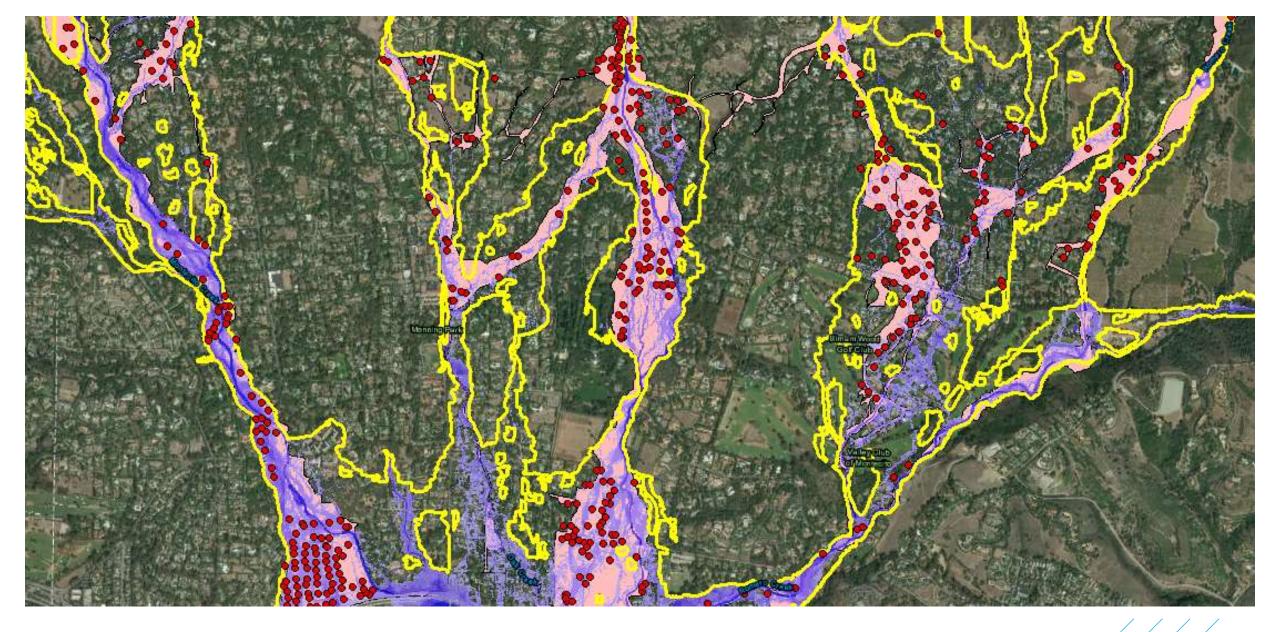
















CGS in-progress mapping

Mitigation: A Fundamental Shift in Approach

- Distinguish lessons learned to employ mitigation actions that ensure structures are
 - Rebuild Stronger,
 - Safer, and
 - Less vulnerable in the future
- Community Actions
 - Pursuing debris basin projects from Hazard Mitigation Grant Program (HMGP)
 - HMGP is now available after Fire Management Assistance declarations (FY 17 and 18)
 - One potential project is code enforcement augmentation
- Individual Actions
 - In rebuild, follow recovery maps which better reflect current hazard risk







Rapid Floodplain Delineation (RFD) and Its Applications

Sarada Kalikivaya, P.E., CFM







Risk Identification

Flood Forecasting

Post – Disaster Flood Analysis

Risk Communication





Rapid Floodplain Delineation (RFD) - Highlights

Introduction

- In-house Technology tool
- > Philosophy
 - Keep it simple
 - Desktop-based, extremely small system footprint
 - Exceptionally fast computations
 - Only features needed for accurate computations, no bloat
 - > GIS required only to setup data and view results
 - Not a black-box program
 - Meant to allow engineer to use time effectively
 - Lots of meaningful output for QA/QC
 - Speed allows issues to be detected and fixed quickly

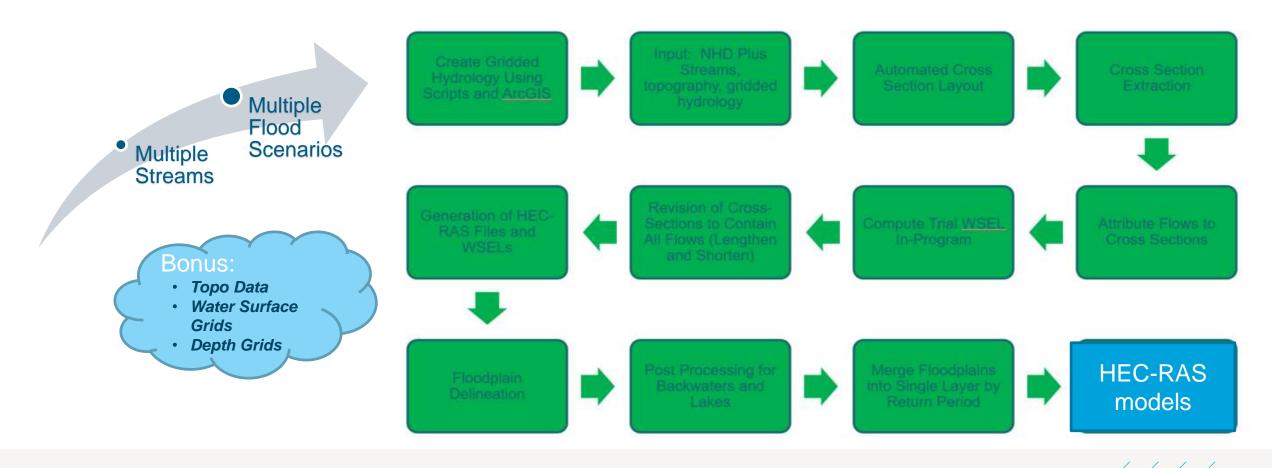
Features

- Topography
 - > Tiled data for most efficient usage
 - No complicated different sources merging
- > Hydrology
 - Gridded hydrology uses updated flow at every crosssection
-) Hydraulics
 - Highly-intelligent XS placement and bending
 - > Automated determination of ineffective flow areas
 - Use of either in-program step-backwater or HEC-RAS back end
 - Ability to automatically <u>read structures</u> from standard roads dataset along National Bridge Inventory
 - > Enforce good H&H at confluences
 - > Full backwater computation





What is the typical Process?

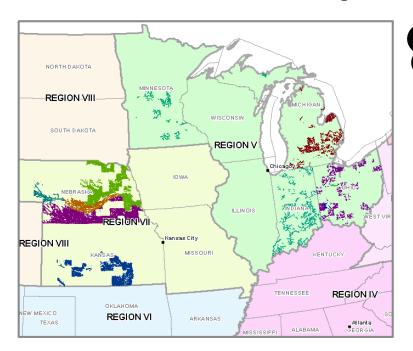






Tool Application Examples

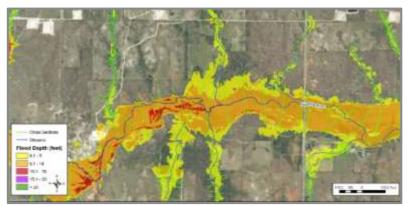
- > Strong history of use since 2006:
 - > Over 10,000 miles of use for Flood Insurance Rate Map production
 - Over 60,000 miles of use for validation of existing study flooding sources in 9 months
 - > Over 30,000 miles of new miles of Flooding Sources



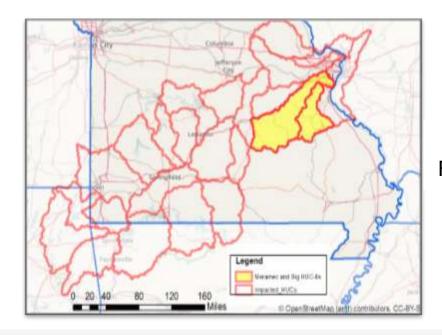




CNMS Validation with FOA



BLE Analysis

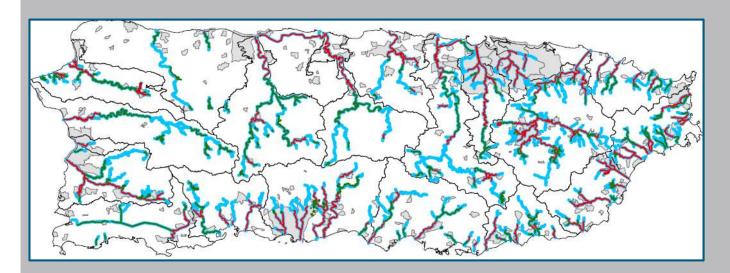


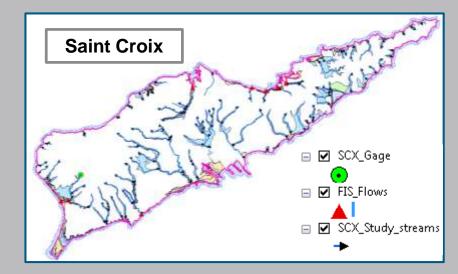
Flood Forecasting

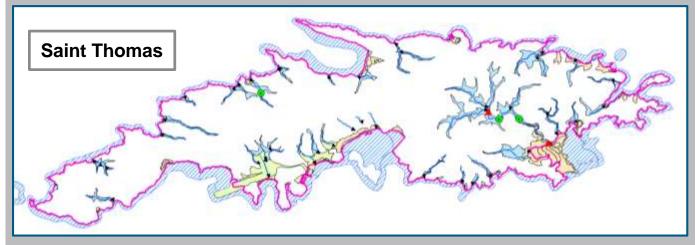


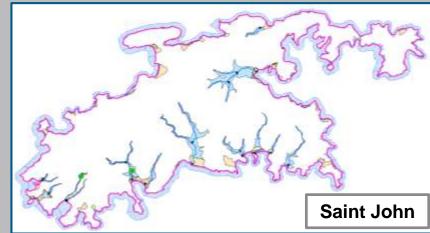


Tool Application Examples: ABFEs in Puerto Rico & USVI













How Are We Making FEMA Successful?

- Model Backed Datasets
 - > Provide credible flood risk data to help communities implement higher floodplain management standards
- ✓ Multiple H&H Model Result Formats
 - Not just regulatory floodplains
- ✓ Multiple Uses Outside Regulatory Process
 - > Ex: ABFEs / Grant Applications / Risk Assessments
- Cautiously Increasing Flood Risk Data Coverage
- Cost effectively produce flood risk data in unmapped (or under mapped) areas



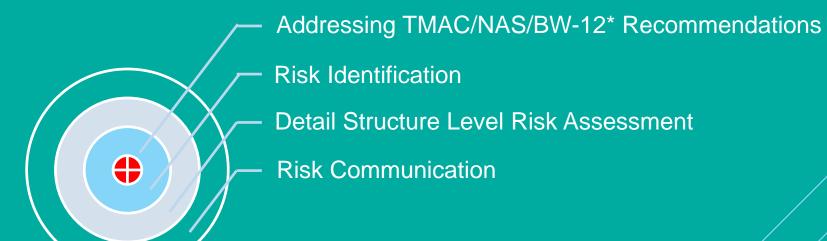


2D Monte - Carlo Probabilistic Modeling Uncertainties

Cameron Jenkins, PE







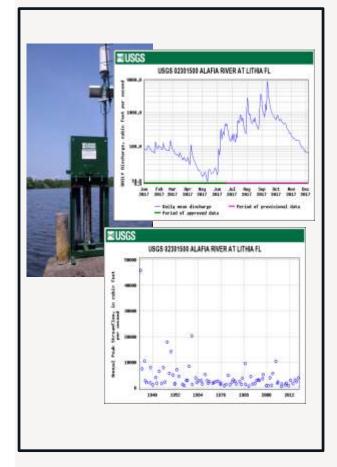


* NAS – National Academy of Sciences





Deterministic Approach (Current) - Flood Modeling



Collect Gage Data

Flood Frequency Analysis

1D or 2D Hydraulic Modeling





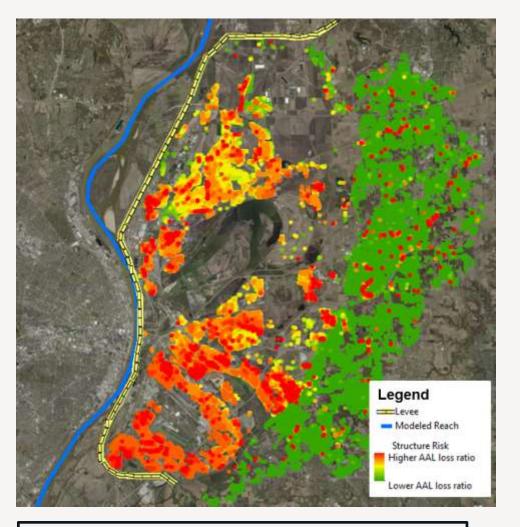
Need for Probabilistic Modeling

- In Deterministic Approach No consideration of uncertainty
- More than 25% of NFIP claims are for structures outside the SFHA (about 60% of losses)
- Need structure-level risk assessment
- Graduated risk within 0.2% floodplain
- Risk behind levees and ultimately performance based levee analysis
- > Future conditions
- > Risk-informed decision making process
- > Residual and Pluvial risk
- Total flood risk (Fluvial + Pluvial)

AAL Loss Ratio =
$$\frac{AAL}{Structure\ Value}$$

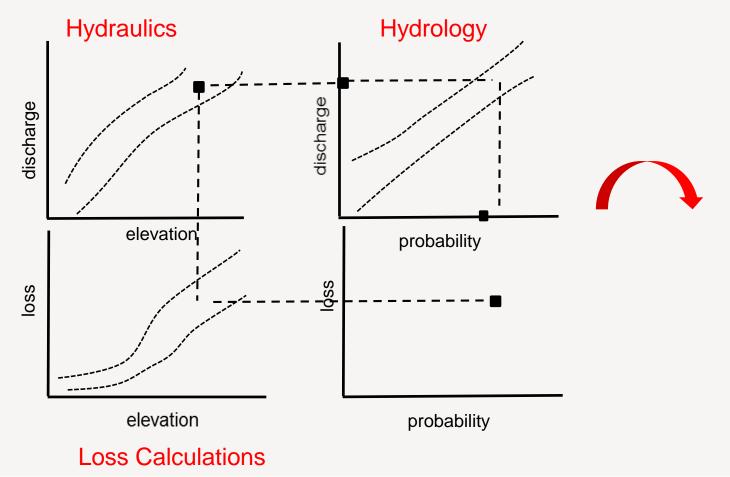


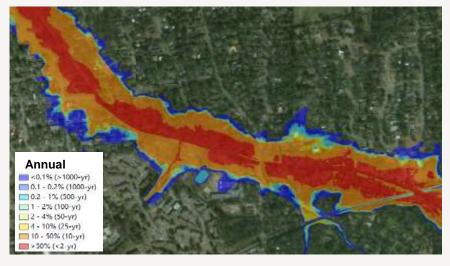


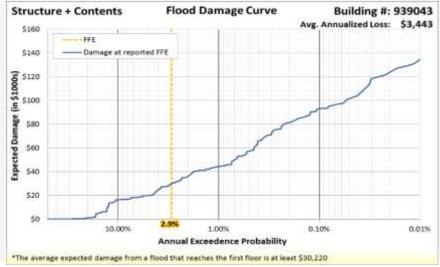


Hot Spot Map of AAL Loss Ratio (Combined Fluvial and Pluvial)

Probabilistic Approach









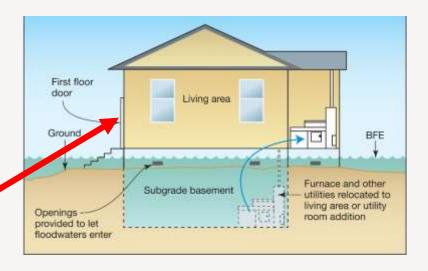


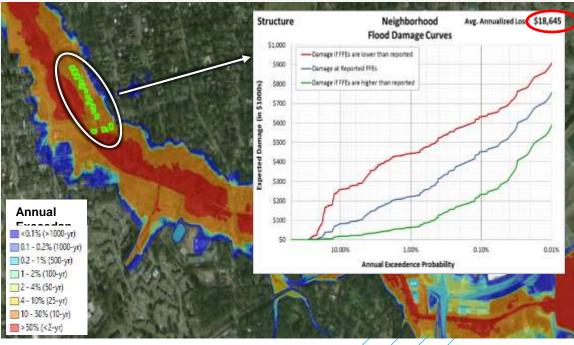
Probabilistic Mapping – Benefits

- ✓ More comprehensive analysis of the flood hazard
 - ✓ 50% (2-yr) to the 0.05% (2000-yr) annual chance or greater
- ✓ More credible analysis of the flood hazard
 - ✓ modeled scenarios consider multiple uncertainties
- ✓ Increased confidence in the probability at which a flood would reach a structure's first floor elevation
- More accurate flood risk and annualized loss estimates
- ✓ True multi-frequency grid outputs
 - ✓ WSEL, depth, velocity, and depth * velocity
 - ✓ Applications in both pre- and post-disaster environments

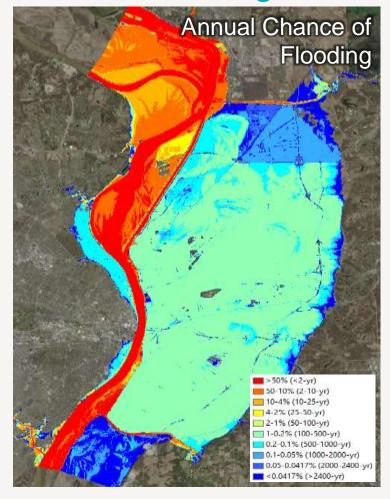


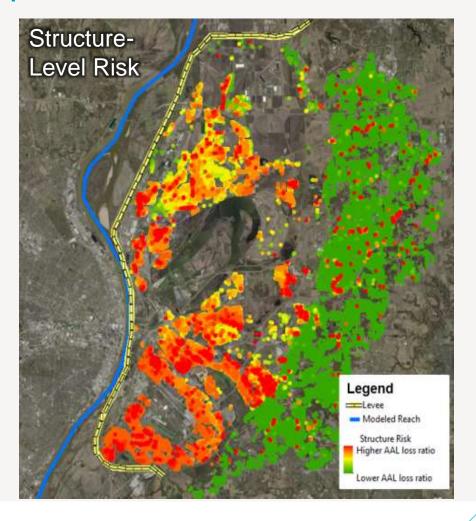






Probabilistic Modeling Pilots & Outputs



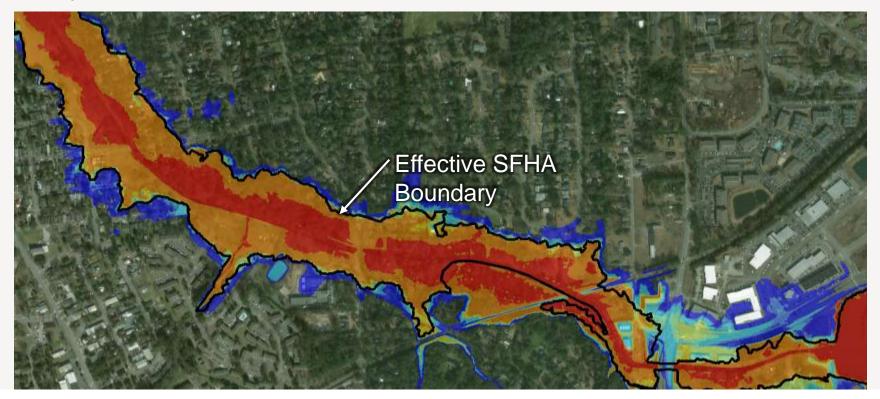






Probabilistic Mapping – Looking to the Future

- 5 locations being currently analyzed
- ✓ Refine pluvial and levee analyses
- Define the process to develop levee fragility curves
- Create procedure document
- Publish procedure in Journal





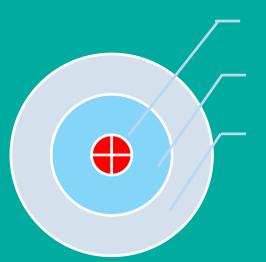


Improving Mitigation Decision-Making through Local Data and Tools – Jefferson Parish, LA

Jamelyn Trucks, CFM, CGM







Risk Communication

Risk Mitigation Support

Actionable Mitigation Support





Informing the Mitigation Plan Process

Usually involves 3 major components

- > Risk Assessment (what are the risks/problems?)
- Capability Assessment (what could we do about them?)
- Mitigation Actions (what will we do about them?)

How do we make the best decisions about what we should do to mitigate?

- > Creating better tools and data
- Increasing collaboration across departments
- > Bringing it all together in one place



"If you just keep haphazardly going around doing one project that doesn't feed into the next, you may be hurting yourself in the end"

Michelle Gonzales, director of floodplain management and hazard mitigation for Jefferson Parish

Source:



INTELLIGENCE UNIT





Innovation for better Communication, Risk Assessment and Decision Making



Hazard Event Capture Tool

Collector App



Grant Application Development Tool

Collector App



Asset Inventory

Collector App



Adopt a Catch Basin

Public Facing Website



Repetitive Loss Analysis Tool

Collector App



Decision Support Tool

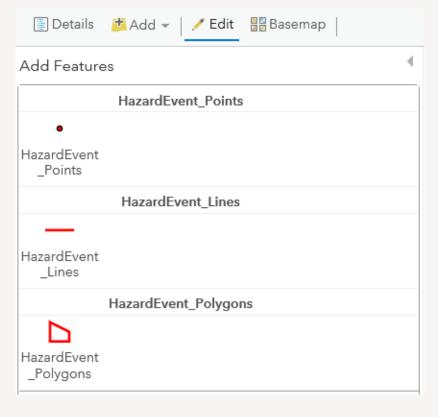
Final End Product



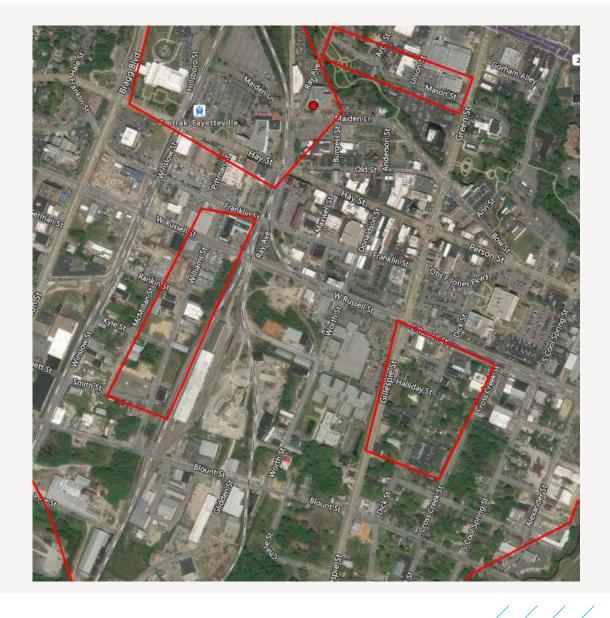


Hazard Event Capture Tool

When events happen, field staff can record from mobile application and office staff can take calls from citizens



Can add information like:
Date
Magnitude
Duration







Repetitive Loss Analysis Tool

Identifies all repetitive loss properties in parish and is a starting point for determining areas where mitigation is needed



- Repetitive loss properties can be low hanging fruit for mitigation
- ✓ These can be a jumping off point when thinking about applying for mitigation grants





Support FEMA Strategic Plan at a Community Level

BUILD A CULTURE OF PREPAREDNESS





Better learn from past disasters, improve continuously, and innovate

Use Collector App to record and gather Localized and Reported Hazard Event Data in real time.







Strengthen grants management, increase transparency, and improve data analytics

Grants Development supported by field collection tools and integration with Maps to expedite process and develop data layers.





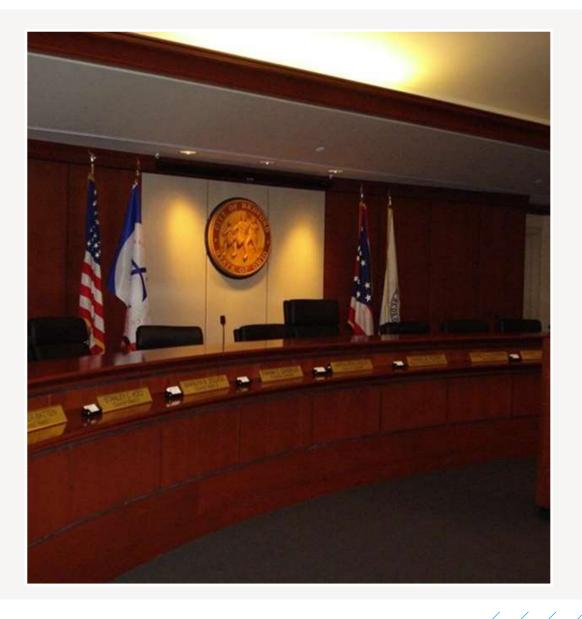
Looking Forward - Decision Support Tool

Policy-makers can be assured of getting the right information to make the right decisions

- Better Identification and Communication of Risks through Maps
- Based largely on the inputs of all of the collector apps and tools
- End tool will provide local staff with information on the advantages and disadvantages of different projects
- ✓ Key part of the mitigation planning process!

Next steps:

Parish is looking to put together a more collaborative GIS effort to support collaboration between departments and municipalities







Key Takeaways

Innovations that support FEMA and other partners with



Post – Disaster Inspection
Substantial Damage Assessment
Post Disaster Risk Assessment
Actionable Mitigation Support
Risk Communication



Risk Identification
Flood Forecasting
Structure level Risk
Assessment
Rapid Post Disaster Fire
Analysis





Key Takeaways – Your Input

Which Innovation resonated well with you?
In your opinion, Which Innovations are needed for future?



